

# Employee Engagement in the Age of AI: Driving Business Success Through People





# Setting the scene





# Employee expectations are shifting

My paycheck

 $\circ \longrightarrow$ 

My purpose

My satisfaction

 $\circ \longrightarrow$ 

My development

My boss

 $\circ \longrightarrow$ 

My coach

My annual review

 $\circ \longrightarrow$ 

My ongoing conversation

My weakness

**○** 

My strengths

My job

**○** 

My life



## Gallup – 23% of employees are engaged at work





# "Employees have become the consumers of the workplace" Gallup



The robots are coming!

Welcome to the era of EX



#### Al vs Humans

#### **AI Capabilities**

- Write a best-practice hybrid working policy
- Analyse employee sentiment at scale

#### **Human-Centred Capabilities**

- Understand how different employees thrive or struggle remotely
- Build trust, lead with empathy, and create a culture of belonging



Shift from process-driven HR to experience-driven EX

Al can automate, but humans design experiences that engage and inspire





Al can optimise processes, but it can't create connection.

Rather than competing with AI, we must develop skills that complement and enhance it.



The future of the people profession?

A human centred approach





#### Some definitions

Engage · Reward · Succeed



#### The Engage for Success website defines engagement as:

"A workplace approach designed to ensure that employees are committed to their organisation's goals and values, motivated to contribute to organisational success, and are able at the same time to enhance their own sense of well-being"



# The CIPD, in their work with the Kingston Engagement Consortium, define employee engagement as

""A positive attitude held by the employee towards the organisation and its values. An engaged employee is aware of the business context, and works with colleagues to improve performance within the job for the benefit of the organisation."



TYL HOSTLET

# Examples of client definitions

"Employee experience here is everything an employee observes, feels and interacts with. Engagement is the end goal and EX is how we'll get there." "Creating more good days at work"

"The best EX, the best people, the best performance"

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Engage · Reward · Succeed

#### STATISTICS AND CASE STUDIES



**PROFIT** 

Companies with engagement scores in the top quartile had twice the annual net profit of those in the bottom quartile.



2.5



Organisations in the top quartile of engagement scores demonstrated revenue growth 2.5 times greater than those in the bottom quartile.



12%

#### CUSTOMER SATISFACTION

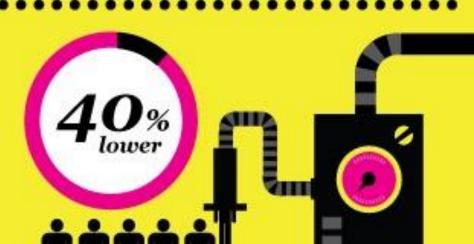
Companies with top quartile engagement scores average 12% higher customer advocacy.



18% higher productivity



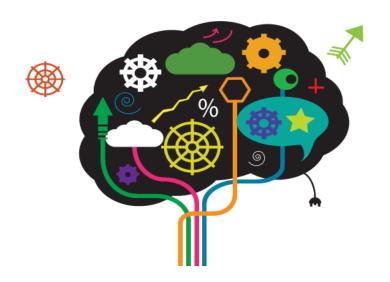






# Understanding the science



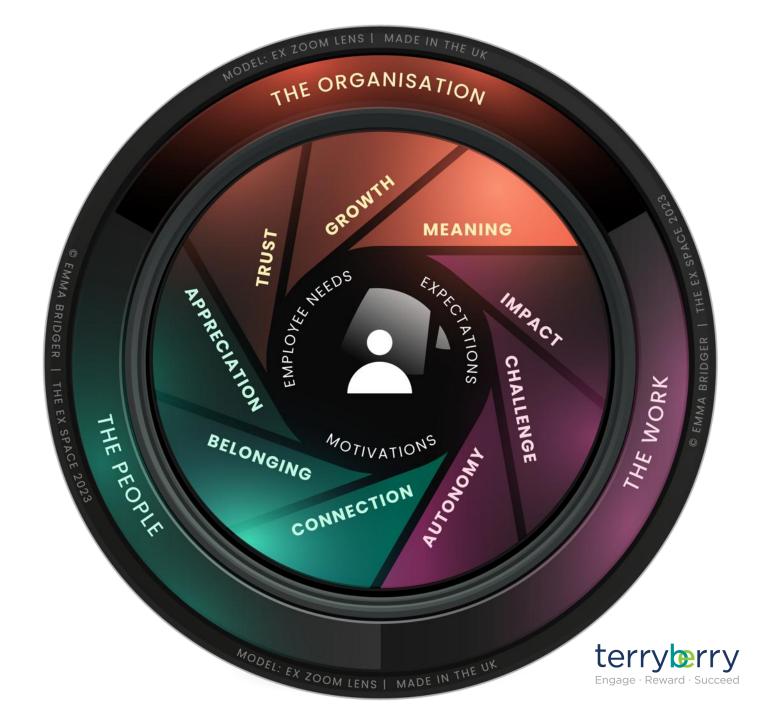








# The EX Lens





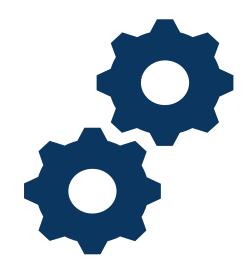
# The big shift

People practitioners of the future won't just be experts in EE/EX/HR/IC/ L&D etc – they'll be experts in Design Thinking, Service Design, and Human-Centred Problem-Solving.

The people who build these skills now will shape the future.



#### Skills needed for the future of work



The most in-demand skills are shifting from technical knowledge to human-centred capabilities.



The question isn't if Al will change work—
it's how we prepare
ourselves



# Most in-demand skills for the future of work

- Creativity & Innovation
- Complex Problem-Solving
- Emotional Intelligence
- Resilience & Flexibility
- Curiosity & Continuous Learning





## **EX by Design – The Tools**

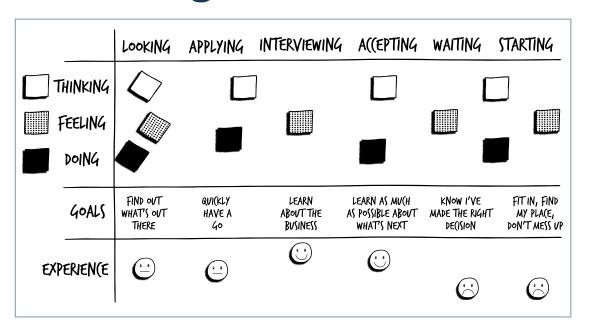
#### THE EX ECOSYSTEM



#### **EX Design Tools**

(ONNECT & COMBINE

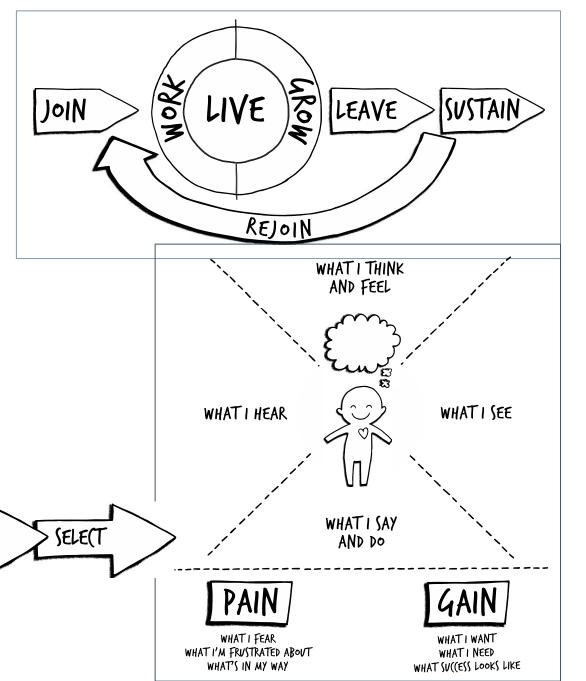
GENERATE



PRVNE

GROW

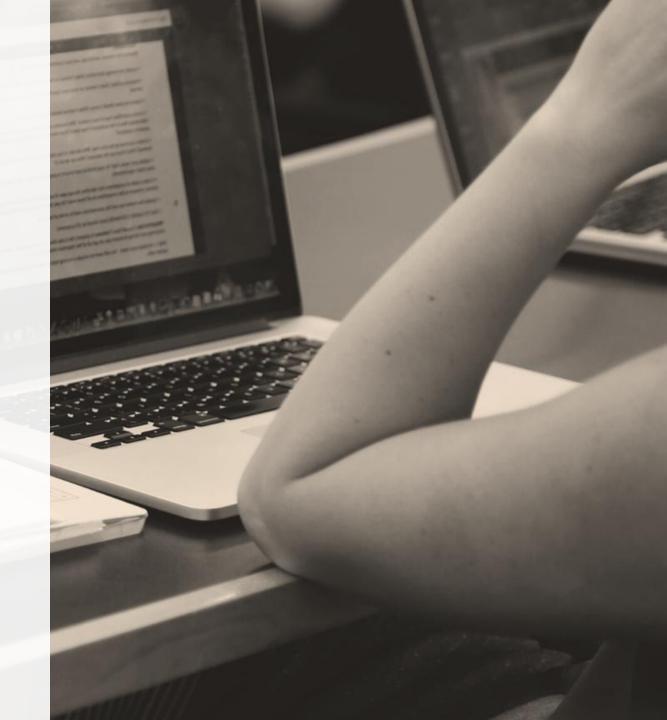
PROBE





# Measuring EX/EE

- Be clear about what you are measuring
- Revisit your objectives to help you design your measurement plan
- Use the EX Lens plus best EX insight to uncover what matters to your people so you can ensure you measure the right things
- Qualitative methods are just as useful as the survey
- And consider how you will measure and demonstrate your impact





#### The Evaluation Model

**Outcomes** 

**Impact** 

**Process** 

Measures business outcome, often behaviour change e.g. I intend to stay here

Measures initial impact e.g. they provide me with meaning – I understand how I impact the bigger picture and I feel motivated

Measures perception e.g. my performance management conversations are a positive experience



people lab

Be part of the EX Era



Join The EX Space





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