

### **Incentive Programs**

Recognizing and Rewarding Top Performers





# honoringPerformance



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## CHAT IN

# Have a question? Chat in and receive feedback immediately



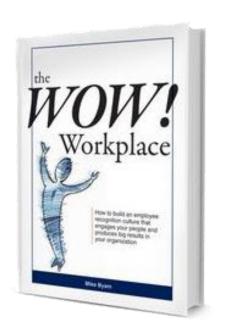
Amber Zaucha Marketing Guru & High Five Machine Grand Rapids, MI



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# WOW! US AND WIN!



If we address your question during today's live broadcast, you'll receive a complimentary copy of "The WOW! Workplace" by Mike Byam.

## Get involved and be recognized!

Q & A will take place at the end of the webcast, but you can submit questions any time using your tool tray on the right side of your screen.



#### **AGENDA**

- Defining Incentive Programs vs. Recognition Programs
- Broad Approach to Recognition and Incentives
- Program Examples
- 4 Keys to Successful Program Implementation
- What Awards to Use



















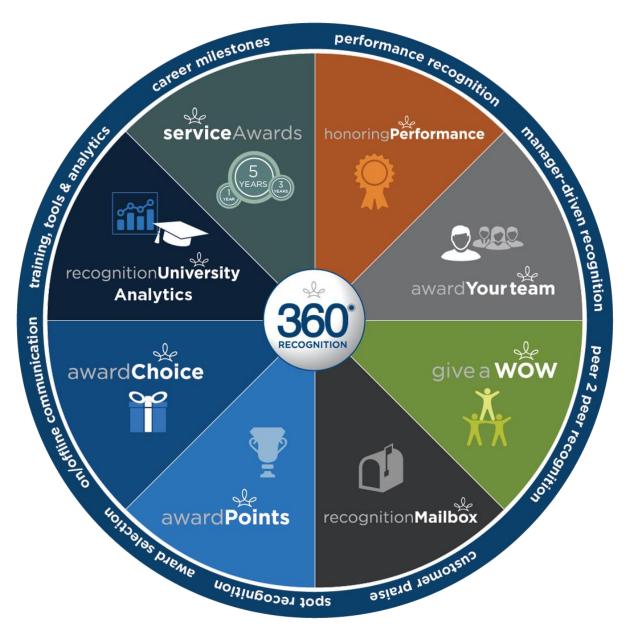








#### **Where do Incentive Programs Fit?**





## Recognition vs. Incentives

	Compensation: Salary & Variable	Incentives	Recognition
Who?	Everyone	Go-getter	Top Performers
What?	Monetary – Paycheck	Tangible Rewards/ Travel/Point programs	Social or Symbolic Awards
When?	Every week/ 2-weeks	As Behavior or Achievement Occurs	Periodic as Top Performers Emerge (usually annually)
How?	Privately	Visible – Bragging Rights	Public – Both customer facing & colleague facing
Perceived	Entitlement – Part of Employment Contract	Earned – Within Individual Control	Honors earned for contributions made & performance achieved



#### Consider a Broad Approach to your Recognition Strategy

#### **Cost of Turnover**

- 150% of salary to replace a salesperson
- Recognition engages

#### **Incentives Driving ROI**

Organizations that excel in recognition are 12 times more likely to produce strong business results. - Bersin & Associates

#### What do employees really want?

Compensation vs Recognition





### What's your current employee turnover in your organization?

- **□** <15%
- **□** 15-25%
- **25-50%**
- **□** >50%



#### **Most Common Types of Performance Recognition Programs**

Recognition & Rewards Driven by Specific Performance Metrics

Honor Clubs

Annual Best of the Best

Sales Incentives

Contests (Short Term)

Safety Performance

Training

Safety Task Completion

Milestones







# Does your organization currently have any of the following incentive programs in place? (Select all the apply)

- Honor Clubs
- ☐ Safety Programs
- Sales Incentives
- Wellness Programs



#### Honor Club



#### An Honor Club is a group of individuals who:

- Exemplifies TOP PERFORMANCE in a calendar or fiscal year
- ☐ Achieve specific performance levels based on goals set by management



#### Honor Club



#### **Business reasons for developing an Honor Club**

- ☐ Clear communication to your team of what elite performance consists of
- ☐ When designed properly the awards are funded by incremental revenue generated by top performers
- ☐ Helps to build a culture where high level performance is recognized



#### Sales Incentive Programs



#### **Sales Incentive programs are:**

- ☐ Shorter term initiatives(1-6 months)
- ☐ Focused on tactical/targeted sales goals
  - □ Reduce inventory
  - ☐ Fast start in a new quarter
  - □New product/service launch





#### Sales Incentive Programs



#### Why Run a Sales Incentive Program

- Well designed incentive programs have proven to boost individual performance by **22%** 
  - □IRF Study: "Incentives, Motivation and Workplace Performance: Research & Best Practices"





#### Safety Performance Programs



#### Employee Engagement Impacts Workplace Safety

Workplaces with high levels of engagement saw fewer accidents than those with lower engagement.

Specifically, business units among the top 25 percent of engaged workplaces saw **70 percent fewer incidents** than those in the bottom 25 percent.

82,000 business units and 1.8 million employees across 230 total organizations. Gallup 2016



#### Safety Performance Programs



#### **Reward for Completion of Important Safety Activities:**

- Safety certification and training completion
- Attendance at safety meetings
- Safety Observation Participation/ Near-miss reporting
- Above & Beyond safety behaviors

#### Wellness Programs

Employee Wellness & Engagement are Reciprocal

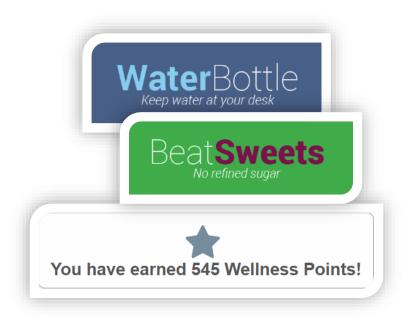


**85%** of companies say wellness programs bolster employee engagement

Virgin Pulse 2017 Business of Health Employees Survey Report

#### **Reward healthy behaviors:**

- Take a baseline Health Risk Assessment
- Participation in individual wellness challenges
- Participation in company wellness challenges





#### Terryberry's Approach to Incentive & Performance Recognition Programs



**1. DESIGN** -- Identify performance metrics and thresholds (set a standard). Develop a tiered program structure to motivate all levels to higher performance.



**2. COMMUNICATE** -- Develop a program theme, website, digital campaign, print, etc. Keep the program visible throughout the campaign.



**3. MEASURE** -- Implement performance leaderboards that communicate to participants how they are doing.



**4. AWARD** -- Design a custom award package that represents elite performance.





# Which of the following incentive program implantation stages does your organization have the most challenge with?

- Design/ Structure of the Program
- Program Communication
- Measuring/ Reporting
- $\Box$  The Award(s)



#### Considerations For Honor Club Awards

#### **Symbolic**

- Visible Levels of Achievement
- Real and Perceived Value
- Cultural symbols of elite performance and status
- Exclusive to winners













#### Program Awards - LIFESTYLE







Award















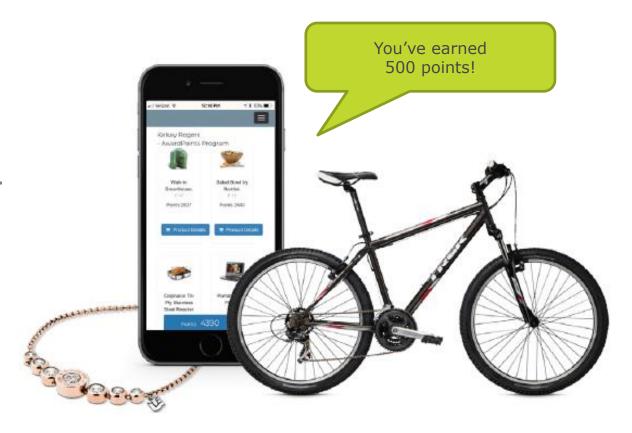


#### Points-based Recognition for BEHAVIORS

Recognition for successful goal completions

Recognize individuals with award points upon completion of a safety-related activities or wellness challenge participation.

Redeem points for merchandise/ lifestyle awards.





#### Use Technology to Support Your Framework

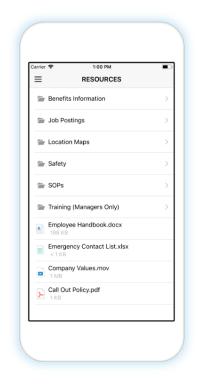
Rewards & Recognition Software

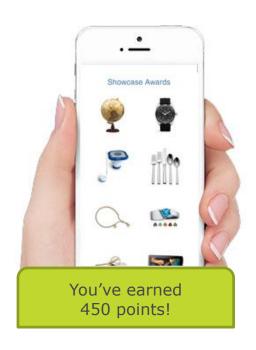
Communication Tools for Non-desk Staff

Points Rewards

Fitness Tracker Integration











#### What did we learn?

- A comprehensive recognition strategy considers the balance between effective compensation, recognition and incentive programs
- Incentive programs are based on OBJECTIVE PERFORMANCE METRICS
- Consider your strategy for Communication and Measurement when launching a new program
- Put the appropriate AWARDS in place depending on the type of program and your audience



## QUESTIONS

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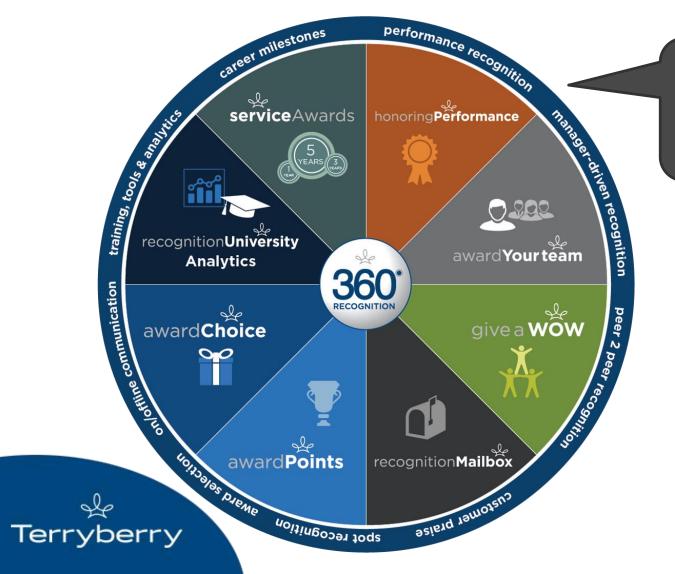


HRCI ORG-PROGRAM: **346617** 

SHRM Activity ID: **18-OBTTS** 







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Recognizing and Rewarding Top
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www.terryberry.com/honoring-performance

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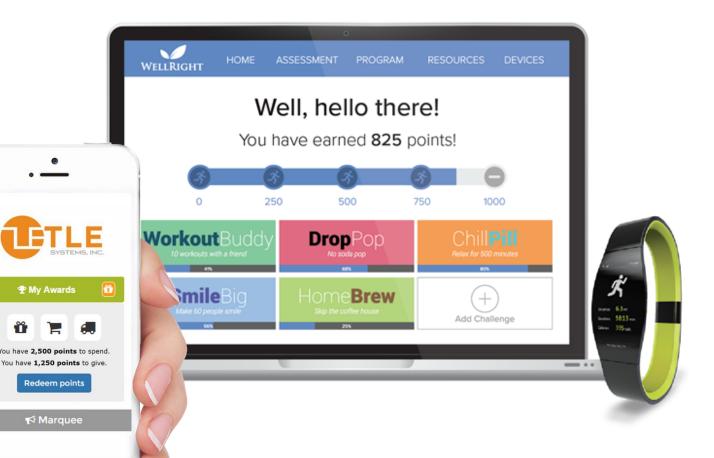




## REQUEST A DEMO

Looking for a one-on-one demo of Terryberry's wellness program?

Send us a chat now or visit www.terryberry.com/wellness









#### www.terryberry.com/recognitionuniversity

Equip your organization's leaders with the know-how to energize and engage your workforce through effective recognition.



- On-Site Training Programs
- Virtual Training Programs
- Learning Toolkits



### Request a Demo

**service**Awards honoringPerformance recognition University award Your team **Analytics** award**Choice** recognition **Mailbox** award**Points** asierd 19mose spot recognition

Terryberry's 360 Recognition Platform for all things recognition



www.terryberry.com/demo

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